

*Dr. Noble Irwin Regional  
Healthcare Foundation Inc.*

# Annual Report 2010



Saskatchewan Fence Line (1998) courtesy of Ken Christopher

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2051 Saskatchewan Drive  
Swift Current, SK  
S9H 0X6

Charitable Tax Number: 867152134 RR0001

# Board Chair's Message

The Dr. Noble Irwin Regional Healthcare Foundation Inc. has worked hard to earn the trust that underlies healthy giving. The Foundation, long applauded for its good works, also provides a focal point for the tremendous support the residents of Southwest Saskatchewan have shown to us. The continued health of the Foundation provides heartening reassurance that philanthropy remains one of the best things that hold the Cypress Health Region and the Foundation together.

What do you receive from the Foundation for your charitable gift? It is more than feeling a little good about helping your community. Donors should expect the Foundation to share information, providing the varying levels of detail to individual donors knowing that their gifts directly support the mission of the Foundation. The Foundation's job is to explain why your donation is a worthwhile investment. We recognize that your donation is a significant decision and, you need to feel confident that your intent will be honoured. We will let you know what your gift has paid for because it provides you as a donor a sense of exactly how much a difference your contribution is making. The Dr. Noble Irwin Regional Healthcare Foundation responsibility is to make those impact/donor requests as clear and tangible as possible.

The potential that any community can accomplish is directly proportional to the people it services. It is about single families; organizations; corporations all pulling together. The Foundation's key to success is the balanced approach of our core operations: corporate responsibility, ethics and long-term sustainability. The only way we can implement a successful strategy is by becoming part of the process.

We have a unique obligation to improve the healthcare status of the communities we serve by providing accessible, affordable, and culturally sensitive healthcare. We are responsible and prudent stewards of the resources entrusted to us. We expect to be successful, holding ourselves accountable for results. We are transparent in the work we do honest and fact-based in our decision making.

We're entering a period where the Dr. Noble Irwin Regional Healthcare Foundation Inc. will again with new initiatives help to reshape health care as we know it today; the Foundation and residents of southwest Saskatchewan will need to adapt to these sweeping changes if we want to maintain our ability to provide local access to a broad range of advanced medical services. Our Board of Directors, financial leadership and management teams will continue studying the expected changes and

challenges that lie ahead. We are in the process of developing a 10-year action plan of operational improvements and changes that are designed to keep Dr. Noble Irwin Regional Healthcare Foundation Inc., the premier provider of health care's latest treatments as safely, efficiently and cost-effectively as possible. Having so many physicians and technologies at one location expands patient access to a full range of treatments and services. At the Foundation strategic thinking is thinking beyond your personal constraints. We will continue to develop fundraising programs that provide a continuous flow of financial support to the Cypress Health Region from the full spectrum of charitable sources; Build financial assets to a magnitude that provides ongoing support of the health region's programs through endowment income and specific funds; Foster positive donor relationships that ensure the donor's interests are foremost in the development of philanthropic programs; Increase public awareness about the Dr. Noble Irwin Regional Healthcare Foundation Inc. by providing an additional forum for community participation in hospital activities.

Our physicians will benefit from the improved physical environment and greater collaboration with their colleagues and other caregivers. Our goal is to meet our community's need for health care. The Foundation will continue to take a huge role in improving the quality of healthcare to enhance patient and physician satisfaction and will enable the Foundation to aspire to be a significant contributor to assist Cypress Health Region to maintain its role as a premier provider of health care to all residents in Southwest Saskatchewan. Through public education and information exchange we encourage philanthropic giving that is used to enhance patient and family care.

The Foundation will continue with your help its commitment to buy critical healthcare equipment and, to raise vital resources to ensure Cypress Health Region/Cypress Regional Hospital has not only a modern infrastructure, it is also equipped with state-of-the-art medical equipment and technology to aid in the treatment of medical conditions, but also to help attract and maintain health care professionals.

Sincerely,  
Etiennette Binette  
Board Chair  
Dr. Noble Irwin Regional Healthcare Foundation Inc.

# Our Board of Directors

**ETIENNETTE BINETTE**  
Chairperson  
Ponteix

**KAREN SCHAITEL**  
Vice-Chairperson  
Swift Current

**HELEN PARDOE**  
Secretary  
Swift Current

**BILL REDEKOP**  
Herbert

**SHEILA GRONHOVD**  
Shaunavon

**ERNIE MOEN**  
Cabri

**DAVID PARENTEAU**  
Swift Current

**DICK LEE**  
Swift Current

**SHANNON HANNA**  
Maple Creek

**C.F. (CLAY) THOMPSON - Executive Director**  
Swift Current

# An Open Letter from C.F. (Clay) Thompson

For me personally, it is hard to believe that I recently celebrated my First Anniversary with the Dr Noble Irwin Regional Healthcare Foundation. When I walked into the office that cold day last January, I was excited about the new opportunities and challenges that were being presented to me. I was looking forward to working with our Board of Directors and the dedicated staff at the Foundation office, to help to make a difference in healthcare.

Little did I know then, that "making a difference" was really not my job. Making a difference in healthcare is not the job of any one person or group. Making a difference in healthcare can only be accomplished if everyone contributes what they can and where they can. From the team of professionals who work extremely hard to administer a system with an every changing set of priorities; to the front line healthcare professionals who work daily to serve every client with professionalism and courtesy; to the residents themselves, who want and need to support a healthcare system that can provide the level of service they expect and deserve. Everyone along the chain can and must contribute if we are serious about "making a difference".

With that in mind, let me state - every person from within the healthcare industry that I have had the pleasure to meet in the past 12 months is a professional and very much dedicated to their job and committed to doing what they can to make a difference. From what I have seen, the people who work in the trenches of healthcare are there because they "want" to be there. Certainly they have chosen healthcare as their profession, but they made that choice because they

truly wanted to and believe they can - make a difference.

Knowing and trusting that our healthcare professionals are doing what they can, how can we, the residents help? Simple - we can support. For your information, in 2010, the Foundation issued 1167 tax receipts for contributions made in 2010. Did those contributions make a difference? Through this support, contributions totalling nearly \$400,000 were made to healthcare in the Southwest: \$200,000 was used to upgrade "critical care" equipment at the Cypress Regional Hospital; \$75,000 was used to upgrade other equipment needs through the southwest and \$23,000 was used to assist healthcare professionals throughout the Region with their educational needs, so they were better prepared to make a difference when it is needed.

Did we make a difference in 2011 - yes I think we did. Are we going to make a difference again in 2012 - yes - but only if you, the residents of southwest Saskatchewan, acknowledge that you are one of the key players on our team and that you will continue to support the programs and events sponsored by the Dr Noble Irwin Regional Healthcare Foundation. Together, we can make a difference and we can "improve the quality and availability of healthcare to the residents of the Southwest."

Yours truly,  
C.F. (Clay) Thompson  
Executive Director

# Improving the Quality of Health Care

## Dr. Noble Irwin Regional Healthcare Foundation Inc. - Equipment Purchases

- 2000**
- Vacuum Pump- Swift Current Regional Hospital
  - Three Medi lifts- Palliser Regional Care Centre
  - Trixix Lift- Prairie Pioneers Lodge
  - Infant Warmer-Swift Current Regional Hospital
  - Radiographic/Fluoroscopic Unit Swift Current Regional Hospital
  - Ultra Sound Unit-Swift Current Regional Hospital
  - Ultra Sound Unit with cardiac & AGFA laser and daylight processing-Swift Current Regional Hospital
- 2001**
- Anesthetic Machine-Swift Current Regional Hospital
  - Mammography Suite-Swift Current Regional Hospital
  - Two Medication Carts-Swift Current Regional Hospital
  - Portable Lift- Home Care
  - Pulse Oximeter- Home Care
  - Excelsior Syringe Pump- Home Care
  - Therapeutic Laser - Home Care
  - Therapeutic Ultrasound- Home Care
  - EMG Retainer- Home Care
  - Broda Full Recliner- Community Health
- 2002**
- Trans Illuminator-SCRH-Regional Diagnostic Imaging
  - Surgical Set-Regional Diagnostic Imaging-OR
  - Two Broda Chairs-Swift Current Long Term Care
  - Six Telemetry Units-Regional Cardiac Lab
  - Holter Monitor-Regional Cardiac Lab
  - Cardiac Table-SCRH-Regional Diagnostic Imaging
  - Vital Signs Monitor-Herbert/Morse Hospital; Gull Lake Special Care Centre; Prairie View Health Centre- Mankota
  - ECG Monitor- Hodgeville Health Centre
  - Three Electric Beds- Maple Creek Hospital
  - Pulse Oximeter-Wolf Willow Health Centre-Eastend
  - Air Rider- Frontier
  - RAM Unit- Ponteix Health Centre
  - Mono Probe- Swift Current Home Care
- 2003**
- Hematology Analyzers-Wolf Willow Health Centre-Eastend; Maple Creek Hospital & Leader Hospital
  - Wanderguard System-Gull Lake Care Centre
  - Centrifuge-Hodgeville Health Centre
  - Cardiac Monitor-Maple Creek Hospital
  - External Defibrillator-Shaunavon Ambulance
  - Two HiLow Treatment Tables-Prairie View Health Centre- Mankota; Ponteix Health Centre
  - Three Electric Beds-Prairie Health Care Centre-Cabri
  - Tria Handheld Doppler-Swift Current Regional Hospital
  - Steris Machine-Swift Current Regional Hospital- OPD Emergency
  - ECG Machine-Wolf Willow Health Centre-Eastend
  - Two Brode Chairs- Swift Current Care Centre- Long Term Care
- 2004**
- Four LTC Beds-Herbert/ Morse Hospital; Prairie Health Care Centre-Cabri
  - Defibrillator-Shaunavon Ambulance
  - Anesthesia Equipment-Swift Current Regional Hospital
  - Blood Pressure Monitor-Frontier Ambulance
- 2005**
- Equip and furnish the new Cypress Regional Hospital
- 2006**
- CR Digitizer Multiplate Reader-Cypress Regional Hospital- Diagnostic Imaging
  - CR Single Plate Reader-Cypress Regional Hospital-Diagnostic Imaging
  - GE Vivid 7 Cardiac Ultrasound Machine with Echo Pacs System- Cypress Regional Hospital
- 2007**
- Mechanical Lift-Wolf Willow Health Centre-Eastend
  - Mechanical Lift-Prairie View Health Centre-Mankota
  - Broda Chair-Foyer St. Joseph-Ponteix
  - EMS Defibrillator-EMS-Consul
  - EMS Defibrillator-EMS-Richmond
  - EMS Defibrillator-EMS-Leader
  - EMS Defibrillator-EMS-Shaunavon
  - Golvo Lift-Wolf Willow Health Centre-Eastend
  - Mechanical Lift-Prairie Health Care Centre-Cabri
  - EMS Defibrillator-EMS-Maple Creek
  - Broda Chair-Palliser Regional Care Centre -Swift Current
  - 2 Pressure Reduction Mattresses-Palliser Regional Care Centre- Swift Current
  - Mechanical Lift-Swift Current Care Centre
  - Pressure Reduction Mattress-Swift Current Care Centre
  - Broda Chair-Prairie Pioneers Lodge-Swift Current
  - 2 Crib Stretchers-Cypress Regional Hospital
  - ECG-Cypress Regional Hospital
  - Pipette Calibration System-for use in Regional Facilities
  - Integrated Facility-Herbert
  - Cabri Prairie Health Centre-Cabri
  - Border Health Centre-Climax
  - Special Care Centre-Gull Lake
  - Leader Hospital, EMS
  - Shaunavon Hospital & Care Centre
  - Prairie Health Care Centre-Cabri
  - Maple Creek Hospital
  - Cypress Regional Hospital
- 2008**
- Blood Bank Fridge-Maple Creek Hospital
  - Tub with Lift-Maple Creek Hospital
  - Portable Defibrillator-Vanguard Health Centre
  - Tub-Herbert/Morse Hospital
  - PCA Pump-Cypress Regional Hospital
  - Platelet Incubator-Cypress Regional Hospital
  - 2 Primaire Mattresses-Cypress Regional Hospital
  - Powered Stretcher-Leader Hospital
  - Transport Stretcher-Cypress Regional Hospital
- Chemistry Analyzer-Prairie View Health Centre-Mankota
  - Gas Dryer-Prairie Health Care Centre-Cabri
  - Sabina Lift-Prairie Health Care Centre-Cabri
  - Doppler-Hodgeville Health Centre
  - 9 Bassinettes-Cypress Regional Hospital
  - Hematology Analyzer-Gull Lake Special Care Centre
  - Wheelchair Ramp-Leader Hospital
  - Walk-in Deep Freezer-Ponteix Health Centre
  - Oven-Gull Lake Special Care Centre
  - Tornado Flusher-Shaunavon Hospital & Care Centre
  - Broda Chair-Ponteix Health Centre
  - Ultrasound and Carts-Cypress Regional Hospital
  - Temporary Transvenous Pacemaker-Cypress Regional Hospital
  - Outpatient Stretchers-Cypress Regional Hospital
- 2009**
- Digital Mammography Unit-Cypress Health Region
  - MAXNIB Monitor- Nonin SpO2 & DC Power Supply- Cypress Health Region
  - Power Pro Model 6500; Base Storage; Head End Storage-Cypress Health Region Flat-Cypress Health Region
  - SM104 M-Series w/5th wheel-Cypress Health Region
  - Medical Seat & Back System-Cypress Health Region
  - Arthroscopic Set-Cypress Health Region
  - Takahashi Straight Ethmoid Forceps-Cypress Health Region
  - TeleHealth Equipment-Cypress Health Region
  - EMS Monitor-Maple Creek Hospital
  - Warming Cabinet-Maple Creek Hospital
  - Foyer St. Joseph Nursing Home-Ponteix Health Centre
  - Brode Chair-Ponteix Health Centre
  - Jaws for Life-In support of the purchase
  - Ponteix Volunteer Fire Department-In support of the purchase
  - Washer/dryer Gas Dryer-Prairie Health Care Centre- Cabri
  - Defibrillator-Shaunavon Hospital & Care Centre
  - Stryker Stretcher- Shaunavon Acute-Shaunavon Hospital & Care Centre
  - SM104 M-Series w/5th Wheel-Shaunavon Hospital & Care Centre
  - EMS Monitor-Shaunavon EMS
- 2010**
- AED-Village of Vanguard
  - Toaster-Eastend Wolf Willow
  - Stained Glass-Cypress Regional Hospital, Chapel
  - Blanket Warmer-Swift Current Care Centre
  - Oxygen Warmer-Cypress Regional Hospital (Children's Ward)
  - Phlebotomy Chair-Hodgeville Health Centre Primary Care Site
  - Defibrillator-Cypress Regional Hospital
  - Laparoscopic Video Tower-Cypress Regional Hospital
  - Scope for Knee Arthroscopy-Cypress Regional Hospital
  - Ultrasound for Guided Insertion Central Venous-Cypress Regional Hospital
  - Video Laryngoscope-Cypress Regional Hospital

### 2011 Community commitments being considered towards the purchase of equipment include:

Swift Current-Cypress Regional Hospital	Cabri- Prairie Health Care Centre	Herbert/Morse Hospital	Gull Lake Special Care Centre
Swift Current-Community Health/Mental Health	Shaunavon Hospital and Care Centre	Vanguard Health Centre	Mankota-Prairie View Health Centre
Swift Current-Palliser Regional Care Centre	Climax- Border Health Centre	Maple Creek Hospital	Village of Frontier EMS
Swift Current-Prairie Pioneers Lodge	Leader Hospital	Ponteix Health Centre	Village of Val Marie EMS
Hodgeville Health Centre	Eastend Wolf Willow Health Centre	Swift Current Care Centre	

*1st 12 years revenue generated has exceeded \$16.4 million*

# Scholarships and Endowments

## Lee Irwin Educational Endowment and the Dr. Moola Award

### Skills Enrichment Scholarship Program

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"The DNIRHF Skills Enrichment Scholarship Program assists students entering the health care profession. The amount you receive is based on your tuition and book costs. This program assists you financially so a person is able to upgrade their education. For me personally this program aided me as I achieved my license practical nurse. The program gives you half of the money on proof of registration and the other half when you have passed the course. I found giving you money this way is extra incentive to do well in the course. It is also nice to receive a little bit of income at the end of your school, it is like a little reward for finishing the program. Overall I recommend, to try for, this scholarship to anyone."  
- Myrna Harder

### Round (17) Skills Enrichment Scholarships:

Recipients announced in December 2010 are:

#### Tuition & Books Application Recipients:

Karen Braun, 2 day conference  
Beryl Ljunggren, Continuing Care Assistant  
Lillian Regier, Continuing Care Assistant  
Melissa Regier, Bachelor of Nursing  
Laila Scott, Practical Nursing (L.P.N.)  
Heidi White, Cardiology Technician Certificate

#### Ongoing scholarship recipients are:

Teleah Bidwell, L.P.N.  
Twyla Doyle, Bachelor of Nursing  
Marie Stimson, O.H. & S. Applied Certificate  
Paula Sundquist, Bachelor of Nursing

### Round (16) Skills Enrichment Scholarships:

Recipients announced in July 2010 are:

#### Education Leave Assistance Application:

Melissa D. Carrigan, Nurse Practitioner

#### Tuition & Books Application Recipients:

Suzanne M. Baan, Mechanical Diagnostics  
Cathy G. Jamieson, Health Information Management  
Angela F. Lafontaine, Physical Therapy  
Brenda L. Martens, Continuing Care Assistant  
Katelyn J. Maurer, LPN  
Andrea J. McConnell, Bachelor of Nursing  
Jocelyn D. Peters, Continuing Care Assistant

Doris M. Robertson, Paramedic Training  
Evelyn R. Sankey, Paramedic Training  
Jerri-Beth T. Watson, Paramedic Training

#### Ongoing Scholarship Program Applications:

Teleah M. Bidwell, LPN  
Twyla L. Doyle, NES A BN Degree (RN)  
Elaine V. Garies, Studies in Aging (Gerontology)  
Angelique Y. Gregg, Bachelor of Nursing  
Beryl J. Ljunggren, Continuing Care Assistant  
Paula L. Sunquist, NEPS Degree

### Round (15) Skills Enrichment Scholarships:

Recipients announced in December 2009 are:

#### Tuition & Books Application Recipients:

Beryl Ljunggren, Continuing Care Assistant  
Sanadra Fortman, Social Work Conference  
Kari Reich, Physiotherapy Conference  
Valerie Stolson, Health Assessment  
Jodie Rice, Physical Therapy Conference

Paula Sundquist, NEPS  
Samuel Morgan, Psychology  
Laura Glaster, Continuing Care Assistant  
Kristin Hawkins, RTR, RDMS, RDCS, RVT Conference  
Clara Hittel-LPN, Health Assessment  
Susan Elliot, Continuing Care Assistant

### Skills Enrichment Scholarship (SES) Committee (2010):

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Sheila Gronhovd	Theresa Cole	Wally Pearson
Dr. Dawood Moola	Ann Wiebe	C.F. (Clay) Thompson
		Colleen MacBean- Chair

The Skills Enrichment Scholarship Program was created in 2002 and awards scholarships annually. Funded by the Lee/Irwin Endowment and Dr. Dawood Moola Award, the scholarships provide funding assistance to front line employees of Cypress Health Region who wish to upgrade their skills and further their education thereby improving the quality of healthcare for the residents of Southwest Saskatchewan.

**Scholarships paid out to date (2002- 2010): \$254,240.82**



Swift Current  
Greek Orthodox Community  
Cardio Pulmonary Department

Eileen McIntyre  
CT Room

Hugh Swann  
Allen  
Education  
Centre

Marianna  
Schroeder  
Surgical Suite

Luella Hanlon  
Critical Care  
Services

MultiMedia  
Room

DR. NOBLE IRWIN REGIONAL HEALTHCARE FOUNDATION

Radiothon  
Total  
5,300.2

Dr. Noble Irwin Regional Healthcare Foundation

Credit Unions  
of Southwest Saskatchewan  
Women's and Children's Centre

# Financial Report



## Independent Auditor's Report

To the Directors of  
Dr. Noble Irwin Regional Health Care Foundation Inc.:

We have audited the accompanying financial statements of Dr. Noble Irwin Regional Health Care Foundation Inc., which comprise the statement of financial position as at December 31, 2010, and the statement of operations and fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with pre-changeover accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives revenue from donations and fund-raising conducted by them and other organizations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Foundation and we were not able to determine whether any adjustments might be necessary to fund-raising revenues, surplus for the year, assets and fund balances.

### Qualified Opinion

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Dr. Noble Irwin Regional Health Care Foundation Inc. as at December 31, 2010, and its financial performance and its cash flows for the year then ended in accordance with pre-changeover accounting standards.

*Stark & Marsh*  
Chartered Accountants, LLP

Swift Current, Saskatchewan  
March 10, 2011

## DR. NOBLE IRWIN REGIONAL HEALTHCARE FOUNDATION INC.

### STATEMENT OF FINANCIAL POSITION As at December 31, 2010

	2010	2009
<b>ASSETS</b>		
<b>Current</b>		
Cash and short term investments	\$ 1,836,258	\$ 2,912,290
Accounts receivable	3,102	20,222
Pledges receivable	21,846	226,715
Inventory - Note 3	13,104	20,579
Prepaid expenses	3,302	1,744
	<u>1,877,612</u>	<u>3,181,550</u>
Long-term investments - Note 4	1,868,489	469,014
Capital - Note 5	570,432	598,062
	<u>\$ 4,316,533</u>	<u>\$ 4,248,626</u>

### LIABILITIES AND FUND BALANCES

<b>Current</b>		
Accounts payable	\$ 26,238	\$ 34,006
<b>Fund balances</b>		
Operating fund	(139,869)	264,038
Restricted fund - Note 6	4,430,164	3,950,582
	<u>4,290,295</u>	<u>4,214,620</u>
	<u>\$ 4,316,533</u>	<u>\$ 4,248,626</u>

Approved on behalf of the Board

*[Signature]* Director

*[Signature]* Director

### DR. NOBLE IRWIN REGIONAL HEALTHCARE FOUNDATION INC. STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES For the year ended December 31, 2010

	Operating fund	Restricted fund	Endowment fund	2010 Total	2009 Total
<b>Revenue</b>					
Fundraising and gifts in kind	\$ 73,908	\$ 241,023	\$ 413,270	\$ 728,201	\$ 537,800
Interest	9,968	84,643	-	94,611	84,971
Change in investment market values	-	141,863	-	141,863	113,623
	<u>83,876</u>	<u>467,529</u>	<u>413,270</u>	<u>964,675</u>	<u>736,394</u>
<b>Expenses</b>					
<b>Administration</b>					
Amortization	32,355	-	-	32,355	33,311
Bad debts	21,000	-	-	21,000	1,994
Bank charges and interest	2,318	-	-	2,318	1,791
Board expenses	5,266	-	-	5,266	6,727
Insurance	4,102	-	-	4,102	4,578
Memberships/subscriptions	1,689	-	-	1,689	3,752
Miscellaneous	1,298	-	-	1,298	493
Office supplies and utilities	10,074	-	-	10,074	3,255
Professional fees	17,728	-	-	17,728	14,964
Telephone	1,376	-	-	1,376	1,179
Training/conferences/travel	16,776	-	-	16,776	5,119
Wages and benefits	97,497	-	-	97,497	76,285
	<u>211,479</u>	<u>-</u>	<u>-</u>	<u>211,479</u>	<u>164,192</u>
<b>Development</b>					
Administration	141,254	-	-	141,254	127,205
Fundraising	133,515	-	-	133,515	132,868
	<u>274,769</u>	<u>-</u>	<u>-</u>	<u>274,769</u>	<u>260,073</u>
<b>Gifts</b>					
Equipment and hospital	-	378,700	-	378,700	440,287
Gifts/awards - education	-	22,517	-	22,517	45,528
	<u>-</u>	<u>401,217</u>	<u>-</u>	<u>401,217</u>	<u>485,815</u>

Excess (deficiency) of revenues over expenses	(402,372)	66,312	413,270	77,210	(173,686)
Fund balances, beginning of the year	264,038	2,638,910	1,311,672	4,214,620	4,388,306
Prior period adjustments - Note 11	(1,535)	-	-	(1,535)	-
Fund balances, beginning of year, restated	262,503	2,638,910	1,311,672	4,213,085	4,388,306
Interfund transfers - Note 7	-	-	-	-	-
Fund balances, end of year	\$ (139,869)	\$ 2,705,222	\$ 1,724,942	\$ 4,290,295	\$ 4,214,620

**DR. NOBLE IRWIN REGIONAL HEALTHCARE FOUNDATION INC.**  
**STATEMENT OF CASH FLOWS**  
For the year ended December 31, 2010

	2010	2009
<b>Cash provided by (used in) operations</b>		
Excess (deficiency) of revenues over expenses	\$ 77,210	\$ (173,686)
Items not involving cash		
Change in investment market values	(141,863)	(113,623)
Amortization	32,311	33,311
Net changes in working capital items		
Receivables	221,989	240,486
Inventory	7,475	7,515
Accounts payable	(7,768)	(689,730)
Prepaid expenses	(1,558)	164
	<u>186,261</u>	<u>(695,563)</u>
<b>Cash used in investment activities</b>		
Addition to capital assets	(4,681)	(1,341)
Addition to investments	(1,257,612)	(1)
	<u>(1,262,293)</u>	<u>(1,362)</u>
<b>Net decrease in cash</b>	(1,076,032)	(696,905)
<b>Cash, beginning of year</b>	<u>2,912,290</u>	<u>3,609,195</u>
<b>Cash, end of year</b>	<u>\$ 1,836,258</u>	<u>\$ 2,912,290</u>

Note: Cash position comprises cash and temporary investments, net of short-term borrowings.

**DR. NOBLE IRWIN REGIONAL HEALTHCARE FOUNDATION INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2010

**1. Operations**

The purpose of the Foundation is to raise, administer and disburse funds to improve the quality of health care for the people of Southwest Saskatchewan. The Foundation was incorporated under the Non-profit Corporation Act of Saskatchewan on October 31, 1998.

**2. Significant accounting policies**

These financial statements have been prepared on the accrual basis of accounting. The more significant accounting policies are as follows:

(a) Fund accounting

The accounts of the Foundation are maintained in accordance with the principles of fund accounting. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funding groups:

i) Operating fund

The operating fund reflects the revenue and expenses related to achieving the mission of the Foundation including administrative expenses, unrestricted donations, and unrestricted contributions.

ii) Restricted fund

The restricted fund reflects revenues that are designated for specific purposes by the contributor and the related expenses.

iii) Endowment fund

The endowment fund reflects permanent contributions. The income on the endowment fund is recorded in the restricted fund and is to be used for restricted purposes.

(b) Revenue recognition

The Foundation follows the restricted fund method of accounting for contributions as follows:

Restricted contributions are recognized as revenue of the appropriate fund in the period it is received or receivable. Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(c) Inventory

Inventory is valued at the lower of cost and net realizable value.

(d) Investments

All investments are classified as held-for-trading. The fair market value of the held-for-trading investments was determined by reference to quoted market prices.

(e) Capital assets

Capital assets are recorded at cost and are amortized on a declining basis as follows:

Displays	5 years
Office equipment	5 years
Buildings	25 years

(f) Contributed services and goods

The operations of the Foundation utilize services of many volunteers. Since these services are not normally purchased, and because of the difficulty in determining the fair market value of donated services, the value of these donated services is not recognized in the financial statements, except as they relate to the construction of the habitat for healthcare facility.

(g) Income taxes

The Foundation is a registered charity within the meaning of the Income Tax Act and is; therefore, exempt from income taxes under Section 149(1) of the Act.

**3. Inventory**

Inventory is comprised of fundraising supplies, communication supplies, office supplies and gift shop inventory for resale and is valued at the lower of cost and net realizable value.

**4. Long-term investments**

Portfolio investments – held-for-trading at fair market value	2010 <u>\$ 1,868,489</u>	2009 <u>\$ 469,014</u>
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**5. Capital assets**

	Original Cost	Accumulated amortization	2010 Net book value	2009 Net book value
Land	\$ 35,000	\$ -	\$ 35,000	\$ 35,000
Displays	28,231	18,124	10,107	12,634
Habitat for Healthcare - buildings	574,094	68,688	505,406	527,438
- landscaping	3,154	375	2,779	2,904
Equipment and furnishings	51,064	33,924	17,140	20,086
	<u>\$ 691,543</u>	<u>\$ 121,111</u>	<u>\$ 570,432</u>	<u>\$ 598,062</u>

**6. Restricted fund**

Restricted funds are comprised as follows:

	2010	2009
Externally restricted	\$ 2,705,222	\$ 2,638,910
Endowment funds	1,724,942	1,311,672
	<u>\$ 4,430,164</u>	<u>\$ 3,950,582</u>

Restricted funds are funded by the following:

	2010	2009
Cash and bank	\$ 1,836,258	\$ 2,912,290
Pledges receivable	21,846	226,715
Long-term investments	1,868,489	469,014
	<u>\$ 3,726,593</u>	<u>\$ 3,608,019</u>

**7. Interfund transfers**

There were no interfund transactions in the current year.

**8. Financial Instruments**

(a) Significant terms and conditions

There are no significant terms and conditions related to financial instruments classified as current assets or current liabilities that may affect the amount timing and certainty of future cash flows. Significant terms and conditions for the other financial instruments are disclosed separately in these financial statements.

(b) Fair value

The following methods and assumptions were used to estimate the fair value of each class of financial instrument:

- The carrying amounts of these financial instruments approximate fair value due to their immediate or short-term nature.
  - o Cash and temporary investments
  - o Accounts receivable
  - o Accounts payable

- For long-term investments, the fair value is considered to approximate quoted market values.

**9. Capital management**

The Foundation's objectives, when managing capital, are to safeguard its ability to continue as a not-for-profit organization in an effort to carry out its mission. Capital consists of fund balances including restricted funds. The Foundation is subject to externally imposed restrictions relating to restricted funds, including endowments.

**10. Reclassification of prior year figures**

Certain of the prior year figures provided for the purposes of comparison have been reclassified in order to conform to the current year presentation.

**11. Prior period adjustment**

During the year, it was determined certain balances set up as receivable and payable in prior years were not valid claims or receivables. As a result, a net of (\$1,535) was adjusted through the opening fund balance.

# Foundation Investors

## Distinguished Philanthropist

- Hugh Swann Allen (Estate)
- Angus Garvie (Estate)
- Ted Hanlon
- Innovation Credit Union
- Lloyd Johnson (Estate)
- Jack Lee
- Catharence Lee (Estate)
- Edwin Lee (Estate)
- Marianna Magdalena Schroeder (Estate)
- Swift Current District Health Board
- Swift Current Greek Orthodox Community
- Ronald Allen Winters (Estate)

## Benefactor

- Keith Brown
- Carson Welding & Maintenance Ltd
- Community of Hodgeville
- Facet Resources Ltd
- Frank James Godwin (Estate)
- Husky Group of Companies
- Jarrod Oils Ltd
- Kinsmen Foundation Inc
- John Henry Lee (Estate)
- Meyers Norris Penny LLP
- Harold Moeller (Estate)
- Joe Moreau
- Pharmasave #406
- Pioneer Co-op
- Profico Energy Management Ltd
- REM Enterprises Inc
- Rotary Club of Swift Current
- Royal Canadian Legion #56
- Standard Motors (77) Ltd
- TransCanada Corporation
- Frank & Rose Washington

## Founder

- Everett Bolton & Family
- Canadian Natural Resources Limited
- Cypress Motors
- Heartland Livestock
- Hospital Auxiliary
- Kiwanis Club of Swift Current
- I. Louise Lee
- Frank & Colleen MacBean
- Michael MacBean
- Margaret MacWilliam
- Anne Moola
- Amalia Nelson
- RBC Foundation
- Alfred F & Loretta A Romankewicz
- Rural Municipality of Happyland No. 231
- Scotiabank
- Swift Current Elks & Royal Purple
- The Paterson Foundation
- Town of Ponteix
- W.W. Smith Insurance Ltd
- Margaret Wall
- Warren's Funeral Home

## Patron

- ARC Resources Ltd
- Dr. Curtis Argue
- Irene & Larry Bakanec
- Gladys Baragar
- Bench Hutterian Brethren Corp.
- Bone Creek Hutterian Brethren
- Butte Hutterian Brethren Inc
- Ralph Carnrike
- CIBC Branch #00198
- City of Swift Current
- Merlin Craig
- Cypress Hutterian Colony
- Barry Dahl
- Jean Dowdeswell
- Doug & Arlene Dunnington
- Rita Eidsness
- Victor Engel
- Farm Credit Canada
- Herbert Hospital Auxiliary
- Honey Bee Manufacturing Ltd
- Hutterian Brethren Church Inc of Swift Current
- Hutterian Brethren Church of Beechy Inc
- Hutterian Brethren Church of Ponteix
- Hutterian Brethren of Abbey
- Hutterian Brethren of Kyle
- Hutterite Brethren Church of Simmie Inc
- Imperial Oil
- Investment Saskatchewan
- Richard Jans
- Norman & Hazel Lavoy
- Marshall Henderson Lowick
- Main Centre Hutterian Brethren
- Maple Creek New Skating Rink Committee Inc
- Jay & Janet McIntosh
- McLaughlin Forrester Heinrichs
- Mobile Paving Ltd
- Alfred Moreau
- Alice Muryn
- Leone Newton
- Teresa Olfert
- Gordon & Karen Olson
- Doreen Orr
- RM of Deer Forks #232
- Rural Municipality of Clinworth, No 230
- Sand Lake Hutterian Brethren
- Sandhills Credit Union
- Sask Energy
- Scotiabank
- Scotiabank (Calgary)
- Shaunavon Credit Union
- Dean & Rheanne Smith
- Stark & Marsh Chartered Accountants
- Swift Current & Region Council of REALTORS
- Swift Current Lions Club
- The Sunshine Fund - City Hall
- Brian Thibault
- Tompkins Hutterian Brethren Corp
- Topline Energy Oil & Gas Services
- Town of Leader
- Vanguard Farming Co. Ltd
- Visa Account Transfer
- Waldeck Hutterian Brethren Inc
- Ann Wiebe

## In Memoriam Funds Established in Memory of:

- Pat Andrew
- Jean Baldwin
- Bert Blumhagen
- Dorothy Bodrug
- Orval Braaten
- Myles Brown
- Jim Chadwick
- Grace Coakes
- Melvin Crampton
- Armande Crisp
- Margaret (Bymoan) Curley
- Bob Davis
- Tony Dillman
- Ron Dolter Sr.
- Mary Drever
- Henry Frick
- Jack Friesen
- George Froese
- Wesley Garfield
- Janice Patricia Garrett
- Charlie Gaulet
- Hilda Hardement
- Selma Hogenrud
- Alma Horne
- Bailey Horton
- Bruce Jahnke
- Gotlieb Jans
- Irene Jones
- Olive Klein
- Jeanette Largeson
- Grandma Lee
- Bernadette Mah
- Helen McBurney
- Robert McConville
- Jack McDonald
- Florence Miram
- Sandy Moorehead
- Sheila Mulatz
- Katie Nielson
- Andrew Nieminen
- Zoe Nisbet
- Opal Packard
- Albert Patzer
- Paul Paulsen
- Mary Perrin
- Doreen Qualle
- Peter Retterath
- Violet Reznechenko
- Emma Sauder
- Joyce Sauder
- Edwin Sauder
- Merv Sawchuk
- Eldon Seidler
- Wilmer Senft
- Gary Sorenson
- Jeanette Targerson
- Ralph Thistlewaite
- V. Dorren Turner
- Terry Verbeke
- John Vern Wall
- Lorna Weiss
- Lloyd Wellbrock
- Robert Joseph "Bob" Wharton
- Hazel White
- Jack Whitney
- Bob Williamson
- Velma Wolfater
- Doris Woodside

## Lee/Irwin Educational Endowment:

- Jack & Louise Lee
- Facet Resources Ltd

## Named Endowments:

- Mr. Frank & Rose Washington
- Mr. Harold Moeller
- Mr. Angus Garvie & Family
- Dale Gordon Krahn

## Bequests:

- Mrs. Magdalena Schroeder
- Mrs. Eva Prang

## Planned Gifts:

- Hugh Swann Allen
- Frank James Godwin
- Cathrane Lee
- Barber & Valentine Families
- John Henry Lee
- Edwin Lee
- Marianna Hebermillar & Donald Ernest Schroeder
- Lloyd Johnson