

Annual Report 2021

"Keeping Healthcare Strong in
Southwest Saskatchewan!"



Dr. Noble Irwin Regional Healthcare
FOUNDATION Inc



Our History: A Tradition of Caring

The year 1999 marked the start of the Dr. Noble Irwin Regional Healthcare Foundation, which is an independently operated, community-based, regionally focused, volunteer-led, charitable, non-profit organization.



It is named for Dr. Noble T. Irwin (1921-1998), a respected Swift Current physician who followed his family's tradition of dedication and deep caring about health care. Dr. O.M. Irwin, his father, was chairman of the district medical advisory committee (1946) that negotiated

with the Swift Current Health Region towards establishing complete health insurance in one corner of the province. Their commitments to the profession of health care services and the community of Southwest Saskatchewan are well remembered.

Dr. Noble Totton Irwin

Dr. Noble Totton Irwin was born November 15, 1921, in Swift Current. He received his formal education at Central Public School and the Swift Current Collegiate Institute in this city and Ravenscourt in Winnipeg, Manitoba. Noble Irwin was married to Irene Spence on June 7, 1945. He attended the University of Saskatchewan and received his pre-medical training. Following this, he served in the army during WWII as a member of the 8th Reconnaissance, 14th Canadian Hussars Regiment. He was severely wounded at Normandy. After his discharge in 1945, he entered medical college at the



University of Manitoba. Upon graduation in 1950 and following a year of internship, he returned to Swift Current to work at the Swift Current Clinic as a general practitioner.

In 1957 he began four years of training in Obstetrics and Gynecology at the University of Toronto, graduating in 1961. He returned to Swift Current Clinic where he practiced until his retirement in 1986. Noble was a member of the Royal Canadian Legion; 8th Reconnaissance, 14th Canadian Hussars Regiment Association; the Rotary Club; the Swift Current Curling Club; the Elmwood Golf Club and the Swift Current Archeology Society. In his spare time, Dr. Irwin enjoyed gardening, hunting, golf, and curling. Dr. Noble Totton Irwin passed away in Swift Current on June 29, 1998, and, his wife Irene passed on November 20, 1999, both husband and wife are buried in Memory Gardens, Swift Current, SK. The Foundation strives to do its work in the same spirit that he embodied for so many years.

Our Vision:

Assist our Partners toward a higher level of health care excellence.

Our Mission:

The Dr Noble Irwin Regional Healthcare Foundation Inc. exists to raise, administer and disburse funds to improve the quality and availability of healthcare for all residents living in Southwest Saskatchewan.

Our Core Values:

- Show Integrity: We are forthright and trustworthy in all dealings
- Be Accountable: We take responsibility for our actions and delivery of results
- Be Innovative: We adapt and adopt best practices in strengthening our commitment to fundraising excellence

Dr. Noble Irwin Regional Healthcare

FOUNDATION Inc





Message From the Executive Director:

As we reflect on the 2021 year the Dr. Noble Irwin Regional Healthcare Foundation would like to thank all our donors and supporters from across the Southwest. Thank you for the unwavering support and commitment to keeping healthcare strong through a year of fluctuating regulations and modified fundraising events.

Although there were regulations put in place the Foundation was able to host what we call our "Big Five" fundraisers, the Urban Cellars NHL Playoff Draft, Charity Golf Classic, Pharmasave Radiothon for Healthcare, the newly named Bob Pollock Memorial Lobster Pot Golf Tournament, and the return of the Living Sky Casino Ribfest. These events allowed us to raise funds for new medical equipment for facilities across the Southwest. Most notably through the Pharmasave Radiothon for Healthcare, we raised \$158,150 for the purchase of a new Telemetry Monitoring System for the Cypress Regional Hospital. Thanks to the generosity of those living and working in the southwest we had the most successful Radiothon to date.

In 2021 the Foundation welcomed new members to the team. Ashley Peterson and Nicole Friesen joined our Board of Directors each offering unique insights to better reaching and communicating with our donors and the community. We also welcomed aboard our new staff member Marcus Kouri as our Development & Major Gifts Coordinator. With these many "hellos" we sadly had one goodbye, after 11 years with the Foundation, Office Administrator

Gladys Martens retired at the end of June. We thank Gladys for her hard work, dedication and wish her the best in the next phase of her life.

One of the most exciting returns in 2021 was the re-opening of Rotary House, which was closed in 2020 due to the pandemic. Rotary House is an affordable, comfortable, and accessible option for those seeking accommodation while are attending medical appointments or visiting a loved one in the Cypress Regional Hospital, Cypress House, or The Meadows long-term care facility. It is great to offer this service and take another step towards putting the pandemic behind us once again.

As we embark on our 23rd year, the Foundation is excited to continue our mission to raise, administer and disburse funds to improve the quality and availability of healthcare for all residents living in Southwest Saskatchewan. Thank you again to all our supporters be it individuals, businesses, towns, RMs or Colonies the impact you have is felt by all those using healthcare facilities in the southwest.

All the best,

Jim Dekowny- Executive Director



Message From the Saskatchewan Health Authority:



On behalf of the Saskatchewan Health Authority (SHA), I would like to thank the Dr. Noble Irwin Healthcare Foundation and its generous donors for working in partnership with us to improve health care for residents in Swift Current and throughout southwestern Saskatchewan. Your support helps us purchase cutting-edge technology and equipment and support our front-line health care teams, helping us save lives and provide high-quality care for those in need.

The Dr. Noble Irwin Healthcare Foundation and its donors are critical partners in our efforts to advance health care in southwest Saskatchewan. The Dr. Noble Irwin Healthcare Foundation contributed over \$1 million in 2021 to our highest priority needs at the Cypress Regional Hospital. This builds on more than two decades of support from the Foundation. In the last year, these funds helped purchase the Telemetry Monitoring System to assist SHA frontline medical staff by increasing patient monitoring capabilities and three new TRIAD Dialysis Chairs and a Transonic Monitor for the Cypress Regional Hospital's Renal Unit. These are just examples of the strong support we receive from the Dr. Noble Irwin Healthcare Foundation and its donors.

It is important to think of this support not in terms of programs or services, but in terms of the impact it has on those we serve. Your support saves lives. It gives critically ill people more time with the people they love. It shortens wait times for much needed care. You help us be there for those most in need.

Our patients, residents and families benefit from the support of the Dr. Noble Irwin Healthcare Foundation and your generosity as donors and volunteers every day. For helping save lives and enhance care for those in need, thank you.

Sincerely,

A handwritten signature in dark ink, appearing to be 'A. Will', written in a cursive style.

Andrew Will
CEO, Saskatchewan Health Authority



Message From the Board Chair:

On behalf of the Board of Directors of the Dr. Noble Irwin Regional Healthcare Foundation, I would like to sincerely thank our donors in Southwest Saskatchewan – whether personal or corporate. 2021 was a record-breaking success for the Foundation and we have all of you to thank for that.

I would be remiss if I did not thank our staff at the Foundation for their tireless efforts. Looking back at 2021, the Foundation has made tremendous strides in coming through the two very long pandemic years. Jim Dekowny, our Executive Director, and his staff, Kris Johnson, Sara Adrian, and Marcus Kouri have been very creative with fundraising efforts while adhering to government regulations during the pandemic. The Board and I are very proud of their accomplishments.

It seems as though we are nearing the end of the pandemic, and, for that, we are most grateful. You will have noticed that some of our fundraising activities were halted due to restrictions due to the pandemic. Rotary House, which had been closed during the pandemic, has been re-opened. Through the efforts of the staff and their promotion of Rotary House, it seems to be off to a great start. The Gift Store at the hospital was closed as well during the pandemic and is just set to re-open. It is great to see those entities return.

The Foundation's largest fundraiser, the Radiothon, has proven just how generous and health-conscious the residents of Southwest Saskatchewan are. For two years in a row – pandemic restricted years, I might add – the Radiothon has not just met but exceeded the fundraising target!! We are very proud and grateful to those of you that contributed.

Again, I would encourage everyone to please think and talk about the Dr. Noble Irwin Healthcare Foundation when considering philanthropy – whether supporting the Foundation's fundraising events, making a general donation, giving monthly by way of payroll deduction or by way of planned-giving by bequest. The Foundation is reliant on that continued support from our donors.

Thank you for helping the Foundation "Keep our Local Healthcare Strong" throughout Southwest Saskatchewan.

Sincerely,

A handwritten signature in black ink that reads "Helen Arnold".

Helen Arnold, Volunteer Chair, Board of Directors
Dr. Noble Irwin Healthcare Foundation

2021 Volunteer Board of Directors



HELEN ARNOLD
BOARD CHAIR
Retired Area Manager,
BMO Bank of Montreal
Swift Current



GEORGE COBB
SECRETARY TREASURER
Retired Royal Bank
Swift Current



DEB UNGER
VICE CHAIR
Farmer
Rush Lake



MAX KIRKPATRICK
BOARD MEMBER
Farmer
Cabri



NORA TINANT
BOARD MEMBER
Retired Manager RBC Ponteix
Swift Current



KIRSTIN RONDEAU
BOARD MEMBER
Insurance Representative
Swift Current



AMY MOEN
BOARD MEMBER
Business Owner
Swift Current



ASHLEY PETERSON
BOARD MEMBER
Regional Food & Beverage
Manager – SIGA
Swift Current



NICOLE FRIESEN
BOARD MEMBER
Great Plains College
Swift Current



SHARON DICKIE
BOARD MEMBER
Former Mayor
Shaunavon



Distinguished Donor Irene Ens

We would like to thank our distinguished donor Irene Ens. Irene donated over \$45,000 towards the Renal Dialysis Unit in the Cypress Regional Hospital. Her funds were used to purchase four Dialysis Chairs and a Transonic Monitor a piece of equipment that was previously only available in larger centers. Having this piece of equipment in the Cypress Regional Hospital means that renal patients needing a higher level of care no longer must travel outside of Southwest Saskatchewan to receive their treatment.

Renal care is something that Irene holds near and dear to her heart as she and her family members have received renal treatments in the Cypress Regional Hospital and have experienced the long tiring travel days to receive dialysis. Thank you to Irene Ens for helping keep healthcare strong in Southwest

Farwell Dr. Wasko

Dr. Kevin Wasko an emergency doctor and SHA executive has been a staple in our community through the years and a guiding light through the COVID-19 pandemic. He has been a great advocate for the Foundation and has never hesitated to take time out of his busy schedule to lend a helping hand. Most notably he has always spoken at our yearly Radiothon fundraisers even if it meant being interviewed after working the gruelling Emergency Room night shift. We are sad to say goodbye to a pillar in our community and great physician but wish him the best with his future position in Ontario.



2021 Events:

The Dr. Noble Irwin Regional Healthcare Foundation hosted five major fundraisers in 2021, the Urban Cellars Black Tie Hockey Draft, Charity Golf Classic, Living Sky Casino's Ribfest, Bob Pollock Memorial Lobster Pot, and Pharmasave Radiothon for Healthcare. On top of these major fundraisers, we held smaller events throughout the year such as Chase the Ace for Healthcare, Donut Days, Mother's Day Gift Bags, and Cookies for a Cause. These fundraisers allowed us to collaborate with community partners and host great events for the community in support of healthcare initiatives in Southwest Saskatchewan.

Chase the Ace

The Foundation partnered with Great Plains College in January 2021 for 'Chase the Ace Health and Education Lottery'. This lottery was held virtually due to COVID-19 with all ticket sales done online and the draws done every Thursday on Facebook Live. Chase the Ace for Health and Education ran for 16 weeks and came to an end when Brad B. chose envelope #16 and pulled the Ace of Spades and took home the \$7,202 Jackpot.

We renewed Chase the Ace independently in July 2021, bringing 'Chase the Ace for Healthcare' to Living Sky Casino, tickets were sold online and in-person at Living Sky Casino on Thursday afternoons. Congratulations to Theresa M. for picking the Ace of Spades on week 13 and winning the \$1,200 Ace Jackpot!



Donut Days

2021 saw the return of the greatly missed Donut Days! Living Sky Casino's Chef Lindsay was back in the kitchen creating these delicious handmade donuts. Through two Donut Days, the Foundation was able to raise \$2,000 towards the purchase of a Fetal Heart Monitor for the Cypress Regional Hospital.



Cookies for a Cause

For Valentine's Day, the Foundation partnered with local baker Flatland Foods to deliver 50 dozen delicious cookies to residents and businesses in Swift Current. Funds raised went towards the Renal Dialysis Unit in the Cypress Regional Hospital.



2021 Events:

Urban Cellar's Black Tie Hockey Draft

The Foundation partnered with Field of Dreams to host the 5th Annual Urban Cellars NHL Hockey Draft on May 17, 2021. Due to COVID-19 restrictions, the draft took place across three hub venues in Swift Current each business having a host who connected the announcers with the teams via zoom.

Congratulations to the winners for the 2021 NHL Hockey Draft Subway! The proceeds from this event went towards the purchase of a Fetal Monitor for the Cypress Regional Hospital.



Mother's Day Gift Basket

In May 2021 the Dr. Noble Irwin Foundation partnered with OLEA Oil & Vinegar to offer Mother's Day gift baskets. This allowed people to purchase a fantastic gift for the mother in their life and support healthcare in the Southwest. Proceeds from the Mother's Day gift bags went towards the purchase of a Fetal Monitor for the Cypress Regional Hospital.



Charity Golf Classic

The 15th Annual Charity Golf Classic took place on June 4, 2021, at the Chinook Golf Course. The Foundation partnered with Swift Current Emergency Services once again this year. It was a beautiful day to golf and the tournament was sold out with 36 teams participating. Dr. Noble Irwin's proceeds from the Charity Golf Classic went towards the Obstetrics Unit at the Cypress Regional Hospital to purchase a Fetal Monitor.

Pharmasave Radiothon for Healthcare

The Foundation hosted the Annual Pharmasave Radiothon for Healthcare on October 28th & 29th. The Southwest raised \$158,150 surpassing our \$150,000 goal! These funds went towards the purchase of a new Telemetry Monitoring System for the Cypress Regional Hospital.



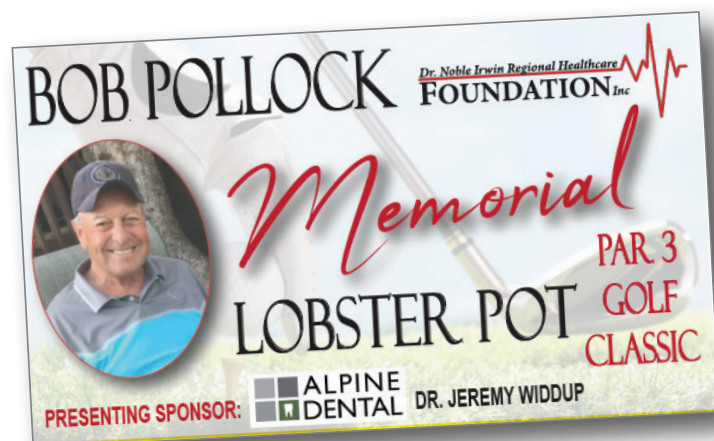
A Telemetry system is a piece of specialized equipment that is used to monitor patients' vital signs across the hospital, in units such as Medical Surgery and Critical Care. Telemetry provides patients with the ability to move freely within their room and on their unit and be safely monitored during tests and treatment from their unit.

The Radiothon would not be possible without the support of our donors, sponsors, and volunteers. Each year we are blown away by the generosity of the Southwest!

2021 Events:

Living Sky Casino Ribfest

2021 saw the return of the Living Sky Casino Ribfest on August 6th through 8th in the Living Sky Casino parking lot. The event boasted delicious ribs, local vendors, and a COVID-19 mobile vaccination site. Proceeds from this event went towards the purchase of a Fetal Monitor for the Obstetrics Unit at the Cypress Regional Hospital.



Bob Pollock Memorial Lobster Pot Golf Tournament

This year the Dr. Noble Irwin Foundation honoured the late Bob Pollock by retitling the annual Lobster Pot to the "Bob Pollock Memorial Lobster Pot Golf Tournament" presented by Dr. Jeremy Widdup - Alpine Dental Clinic.

"Bob Pollock was an outstanding member of the golfing community here in Saskatchewan and was the Head Pro of Elmwood Golf Course for over 20 years. The Dr. Noble Irwin Regional Healthcare Foundation has held the Lobster Pot tournament for many years, and we thought there couldn't be a better way to honour Bob than to hold this tournament in his memory," says Jim Dekowny Executive Director for the Dr. Noble Irwin Regional Healthcare Foundation.

The funds raised went to the Linda Hanlon Chemotherapy Centre in the Cypress Regional Hospital to help those battling cancer.



Cabri Digital X-ray

The Dr. Noble Irwin Regional Healthcare Foundation and Cabri Ladies Hospital Auxiliary partnered to fundraise for a new Digital X-Ray System for the Cabri Prairie Health Care Centre. This campaign began in January 2021 and is ongoing. We currently have \$210,000 towards our \$250,000 fundraising goal; these funds will cover the cost of the new Digital X-ray and appropriate X-ray room renovations. Thank you to all the individuals, businesses, colonies and RM's who have donated towards this campaign.



Investing in Tomorrow - SESP Scholarship Program

The Dr. Noble Irwin Regional Healthcare Foundation Inc. recognizes that having properly trained and qualified staff working within the Cypress Health Region is as important to the quality of care being provided, as is having new and/or updated equipment.

The Skills Enrichment Scholarship Program (SESP) will support individuals who are prepared to gather the education and training necessary to impact patient care in Southwest Saskatchewan in a positive way. Below are kind letters from recipients of our SESP program.



Rebecca Entz

"I am sorry this took such long time to get to you, but it with the most heartfelt "Thank you" nevertheless! Thank-you for supporting me during my journey to become an RN! It took a while to get there, and I appreciated the support so much along the way! It certainly eased the financial burden while I was taking classes full-time and I couldn't work very much.

I love that you support the individuals in our community area who stay in their communities after they have completed their studies. Even though we are facing some challenging times currently I am proud and thankful to be working on the frontlines and making a difference to the various patients that I come into contact with.

Currently I am employed on Med/Surg, Women's/ Pediatrics, & Psych units. So many new opportunities that I wouldn't have had without your scholarship!"
- Rebessa Entz

"Dear Dr. Noble Irwin Regional Healthcare Foundation Staff, I want to express a heartfelt THANK YOU for the financial support received while taking my RN. It helped significantly in making an already stressful program less stressful. The scholarship also motivated me to continually do my best!" - Michelle Wiebe



Michelle Wiebe



Lenzena Lacasse

"I wanted to take a moment to send a very large Thank You to your board. Thank you so much for approving my applications for the Skills Enrichment Scholarship Program over the course of my education.

As a mother of three young daughters, and the wife of a busy cattle and grain farmer, successfully completing the RN program was no easy feat. ESPECIALLY the last 17 months through the pandemic and home schooling. It was a challenge, but your organization helped to relieve some of the financial stress and pressures that come with student life.

Thank you again. I appreciate all you've done for me, and I'm so excited to provide competent, compassionate nursing care to the communities of Saskatchewan's great southwest."

- Lenzena Lacasse

Madison's Wheelchair Accessible Van Fundraiser

The Dr. Noble Irwin Regional Healthcare Foundation helped facilitate a multi-agency effort to purchase a wheelchair-accessible van for Madison, a ten-year-old girl with severe complex special needs. Combining the recourses of the Foundation, Plewis Automotive Group, W.W. Smith Insurance, and Telemiracle we were able to help the Deobald Family.

Madison was diagnosed in February 2018 with a rare disease called Alternating Hemiplegia of Childhood. Along with this diagnosis, Madison also deals with other medical issues, such as Microcephaly Spasticity, Strokes, Abnormal Detention, Chronic Pain, Constipation as well as Brain Atrophy. To complicate matters was the fact that the family did not have a wheelchair accessible vehicle and due to this they had to frequently cancel medical appointments because they did not have a safe mode of transportation.



"There's been multiple medical appointments that Maddy has missed because we couldn't get there because we didn't have a vehicle...I think it was about a week after Maddy had an appointment in Saskatoon, that was the first time that I didn't have to cancel and rebook," said Cherie Deobald, Madison's mother. "Thank you, Dr. Noble Irwin Foundation, Plewis Family, Telemiracle W.W. Smith and absolutely everyone that donated and made this possible." Added Cherie

We are honoured to be part of the process that provided the Deobald family with this much-needed van. Thank you to all those who contributed to this fundraiser, it was amazing to see the community come together to support a local young family.

Rotary House

The Dr. Noble Irwin Foundation re-opened the Rotary House doors in September 2021, after closing our doors in March 2020 due to the COVID-19 Pandemic.

Rotary House is conveniently located within walking distance of the Cypress Regional Hospital as well as Cypress House and The Meadows Long Term Care Facilities. It is a five-bedroom hostel that is barrier-free and has a common lounge with

television, computer, refreshment area, two washrooms with showers and a half bath. Available for the low price of \$50 per night.



VP Investment Counsel Gift Shop

The Gift Shop located in the Cypress Regional Hospital has been closed since March 2020 due to the COVID-19 Pandemic. We are happy to announce the opening of the newly named VP Investment Counsel DNIF Gift Shop in 2022. The shop offers an array of comfort and convenience items as well as an iPad rental program for patients. The VP Investment Counsel DNIF Gift Shop is open Monday – Friday (9:00am-3:00pm) and employs two part-time staff.

Areas of Donations



Leaving a Legacy

The Foundation is supported by generous donations from individuals who believe in the Foundation and its goals. These gifts are necessary to meet critical and immediate needs. Planned/Legacy giving is becoming more popular as a way of providing for future needs.

A legacy is a lasting statement of your generosity and kindness and an opportunity to say that you believe in "Keeping Healthcare Strong in Southwest Saskatchewan".

Donna & Steve Kraus

The Foundation was honoured to announce a \$450,000 donation from the estate of Donna and Steve Kraus on November 23, 2021.

Donna Marie Kraus as a young lady left the small town of Ernfold SK, to go to Vancouver to be with relatives & seek employment. She met Steve at a dance. They soon married and spent their entire working lives in Vancouver, while dancing together was their passion. They owned a construction business and worked together while Donna also worked in the foodservice industry. In retirement, they moved back to Saskatchewan to be closer to family. Steve passed away in January 2010 and Donna in June 2020.

Since Steve and Donna did not have children, they decided to bequeath their Estate to Saskatchewan charities. The Kraus's bequeathed \$450,000 from their estate to the Dr. Noble Irwin Foundation. This bequest will push Southwest Saskatchewan toward a higher level of healthcare excellence.

We are inspired and truly grateful for this extraordinary gift, Donna & Steve believed in the importance of having quality healthcare available for all residents of Saskatchewan. Their generous gift to The Foundation will enable current and future



generations access to quality healthcare equipment close to home. We are so grateful to Donna & Steve Kraus for planning this remarkable gift, which magnifies our Foundation's mission for healthcare in Southwest Saskatchewan.





In Memoriam

An In -Memorial gift is given as a sign of respect for the recently passed, essentially a Tribute to his or her life. By choosing to have In-Memorial gifts made to the Foundation to honour the loss of your loved one, you will be helping to ensure that healthcare providers have the tools they need. If you have a specific department or facility that you would like these gifts to go towards, we will work with you to make sure that your wishes are met. If you don't have a specific wish, we will make sure that the gifts received will go towards the greatest need we are tasked with.

medical equipment necessary for our area. Your donation can help the facilities in the Cypress Health Region to continue to offer a high level of care; allowing for the purchase of new equipment and bringing in some of the new technologies and advanced medical equipment that allows new and innovative health care methods.

Lens Implant Program

The Lens Implant Program was created to allow grateful patients the opportunity to "pass forward" the gift of sight.

The Foundation, in partnership with Swift Current Ophthalmologist Dr. Malcolm Banks, established the program in 2004 to gather funds to ensure Dr. Banks has access to the most current technology and equipment to enhance his ability to implant intraocular lenses to treat cataracts or myopia.

The Foundation wishes Dr. Malcom Banks a happy retirement in 2022! Thank you for all your hard work and dedication throughout the years!



Grateful Patient Program

The Dr. Noble Irwin Regional Healthcare Foundation's Grateful Patient Program provides patients and their families with an opportunity to ensure that we continue to have access to the





Financials

Independent Auditor's Report

To the Board of Directors of Dr. Noble Irwin Regional Healthcare Foundation Inc.:

Qualified Opinion

We have audited the financial statements of Dr. Noble Irwin Regional Healthcare Foundation Inc. (the "Foundation"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

As is common with many not-for-profit organizations, the Foundation derives revenues from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amount recorded in the records of the Foundation and we were not able to determine whether an adjustment might be necessary to revenues, excess of revenues over expenses, assets and net assets

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.



Financials

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Swift Current, Saskatchewan

March 15, 2022

Chartered Professional Accountants





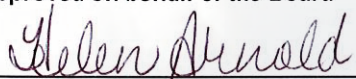
Dr. Noble Irwin Regional Healthcare Foundation Inc.

Statement of Financial Position

As at December 31, 2021

	2021	2020
Assets		
Current		
Cash (Note 3)	748,718	147,495
Restricted cash (Note 3) (Note 4)	2,574,298	1,605,533
Restricted marketable securities (Note 3) (Note 4)	-	300,000
Accounts receivable (Note 5)	18,954	26,412
Prepaid expenses and deposits	-	4,734
Inventory	7,036	7,036
	3,349,006	2,091,210
Tangible capital assets (Note 6)	298,696	321,794
Investments (Note 4) (Note 7)	3,346,707	3,098,737
Patronage equity	13,542	13,122
	7,007,951	5,524,863
Liabilities		
Current		
Accounts payable and accruals (Note 8)	98,773	55,864
Fund Balances		
Operating fund	675,266	127,234
Restricted fund	4,197,684	3,513,951
Endowment fund	2,036,228	1,827,814
	6,909,178	5,468,999
	7,007,951	5,524,863

Approved on behalf of the Board


Director


Director



Financials

Dr. Noble Irwin Regional Healthcare Foundation Inc. Statement of Operations

For the year ended December 31, 2021

	Operating Fund	Restricted Fund	Endowment Fund	2021	2020
Revenue					
Donations	573,269	455,000	-	1,028,269	104,676
Events	377,363	321,514	-	698,877	513,887
Unrealized gains on investments	-	113,676	149,610	263,286	294,259
Realized return on investments	38,830	71,815	73,804	184,449	6,132
Total revenue	989,462	962,005	223,414	2,174,881	918,954
Administration expenses					
Salaries and benefits	125,938	-	-	125,938	104,115
Amortization	26,065	-	-	26,065	25,947
Office	18,921	-	-	18,921	17,225
Professional fees	13,541	-	-	13,541	25,774
Board	9,331	-	-	9,331	2,910
PST	5,203	-	-	5,203	4,543
Unrecoverable GST	4,743	-	-	4,743	4,095
Bank charges and interest	5,103	-	-	5,103	3,158
Telephone	1,815	-	-	1,815	2,016
Membership fees	862	-	-	862	762
Bad debts	100	-	-	100	-
	211,622	-	-	211,622	190,545
Development expenses					
Salaries and benefits	188,907	-	-	188,907	156,172
Events	96,425	13,779	-	110,204	58,757
Advertising	39,819	-	-	39,819	50,046
Investment management fees	-	36,865	-	36,865	34,025
Training and development	11,709	-	-	11,709	9,429
Telephone	4,498	-	-	4,498	5,078
Office	3,454	-	-	3,454	6,814
Membership	1,414	-	-	1,414	131
Gift shop	147	-	-	147	1,033
	346,373	50,644	-	397,017	321,485
Gifts					
Equipment donations	-	99,105	-	99,105	79,000
Scholarships	-	23,997	-	23,997	31,968
Habitat for Healthcare	-	12,091	-	12,091	20,792
	-	135,193	-	135,193	131,760
Total expenses	557,995	185,837	-	743,832	643,790
Excess of revenue over expenses before other items	431,467	776,168	223,414	1,431,049	275,164

Continued on next page

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Statement of Operations

For the year ended December 31, 2021

	<i>Operating Fund</i>	<i>Restricted Fund</i>	<i>Endowment Fund</i>	2021	2020
Excess of revenue over expenses before other items <i>(Continued from previous page)</i>	431,467	776,168	223,414	1,431,049	275,164
Other items					
Canadian emergency wage subsidy <i>(Note 14)</i>	17,555	-	-	17,555	62,496
Excess of revenue over expenses	449,022	776,168	223,414	1,448,604	337,660

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Statement of Changes in Net Assets

For the year ended December 31, 2021

	<i>Operating Fund</i>	<i>Restricted Fund</i>	<i>Endowment Fund</i>	2021	2020
Net assets, beginning of year	127,234	3,513,951	1,827,814	5,468,999	5,131,339
Excess of revenue over expenses	449,022	776,168	223,414	1,448,604	337,660
Current year transfers <i>(Note 10)</i>	107,435	(92,435)	(15,000)	-	-
Net assets, end of year	683,691	4,197,684	2,036,228	6,917,603	5,468,999

Dr. Noble Irwin Regional Healthcare Foundation Inc.

Notes to the Financial Statements

For the year ended December 31, 2021

1. Incorporation and nature of the organization

Dr. Noble Irwin Regional Healthcare Foundation Inc. (the "Foundation") is a not-for-profit foundation that is registered under the Saskatchewan Non-Profit Corporations Act. The Foundation is registered as a charitable organization under the Income Tax Act (the "Act") and as such is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Foundation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Foundation is responsible for collecting donations and raising funds for partners in the health care industry and to assist the partners of the Foundation toward attaining a higher level of health care excellence.

Impact on operations of COVID-19 (coronavirus)

In early March 2020 the impact of the global outbreak of COVID-19 (coronavirus) began to have a significant impact on businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders.

The Foundation's operations were impacted by COVID-19 due to restrictions put in place on gatherings and events.

The impact of COVID-19 has been partially offset by available Government programs for which the Foundation was eligible. The Foundation has received wage subsidies from January 2021 to the date of completion of these financial statements. Further details of these programs is described in Note 14 Government Assistance. Eligibility requirements under these programs have evolved since first announced and can be subject to changes in legislation or administrative positions, further, there is significant uncertainty of the period of time into the future that the Government will continue these programs.

At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Foundation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada, which are part of Canadian generally accepted accounting principles, and include the following significant accounting policies:

Fund accounting

The Foundation follows the restricted fund method of accounting for contributions. For financial reporting purposes, account with similar characteristics have been combined into the following major funds:

a) Operating Fund

The operating fund reflects the revenue and expenses related to achieving the mission of the Foundation including administrative expenses, unrestricted donations, and unrestricted contributions.

b) Restricted fund

The restricted fund reflects revenues that are designated for specific purposes by the contributor and the related expenses.

c) Endowment fund

The endowment fund reflects permanent contributions. The income on the endowment fund is recorded in the restricted fund and is to be used for restricted purposes.

Dr. Noble Irwin Regional Healthcare Foundation Inc.

Notes to the Financial Statements

For the year ended December 31, 2021

Revenue recognition

The Foundation uses the restricted fund method of accounting for contributions. Restricted contributions related to the restricted and endowments funds are recognized as revenue in the year in which the amounts are received or receivable if the amount can be estimated and collection is reasonably assured. All other restricted contributions are recognized as revenue of the General Fund.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as revenue in the Endowment Fund.

Restricted investment income earned on Endowment Fund resources is recognized as revenue in the related fund. Unrestricted investment income is recognized as revenue in the General Fund when earned.

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Foreign currency translation

These financial statements have been presented in Canadian dollars, the principal currency of the Foundation's operations.

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and monetary liabilities reflect the exchange rates at the statement of financial position date. Gains and losses on translation or settlement are included in the determination of excess of revenues over expenses for the current period.

Inventory

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first in, first out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Marketable securities and investments

Investments are portfolio investments recorded at fair value for those with prices quoted in an active market, and cost less impairment for those that are not quoted in an active market. They have been classified as assets in concurrence with the nature of the investment and maturity dates if applicable.

Portfolio investments in entities that are not owned, controlled, or influenced by the Foundation are measured at cost, less any provision for other than temporary impairment.

Patronage equity

Patronage allocations are recognized as earnings when allocated by the cooperative. Any portion of the allocation not paid in cash is added to the carrying amount of the Foundation's patronage equity investment.

Tangible capital assets

Purchased tangible capital assets are recorded at cost. Contributed tangible capital assets are recorded at fair value at the date of contribution plus all costs directly attributable to the acquisition.

Amortization is provided using the straight-line method at rates intended to amortize the cost of assets over their estimated useful lives.

Buildings	4%
Office equipment	20%
Media Room Equipment	10%

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Notes to the Financial Statements
For the year ended December 31, 2021

2. Significant accounting policies *(Continued from previous page)*

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

When the Foundation determines that a long-lived asset no longer has any long-term service potential to the organization, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations. Write-downs are not reversed.

Contributed materials

The operations of the Foundation utilize services of many volunteers. Since these services are not normally purchased, and because of the difficulty in determining the fair market value of donated services, the value of these donated services is not recognized in the financial statements.

Fundraising allocation

Wages and benefits in the amount of \$171,185 (2020 - \$156,172) have been allocated from administration expenses to development expenses to reflect the costs associated with fundraising activities.

Pension

The Foundation's employee future benefit program consists of a defined benefit plan. The Foundation follows defined contribution plan accounting for its participation in the plan. Accordingly, the Foundation expenses all contributions it is required to make in the year.

Multiemployer defined benefit plan

The Foundation is part of a multiemployer defined benefit plan for which there is insufficient information to apply defined benefit plan accounting because the actuary does not attribute portions of the surplus to individual employers. Accordingly, the Foundation is not able to identify its share of the plan assets and liabilities, and therefore, the Foundation uses defined contribution plan accounting for this plan.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory as well management has estimated the value of the inventory based upon their assessment of the realizable amount less selling costs. Amortization is based on the estimated useful lives of tangible capital assets.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be material. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the years in which they become known.

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Notes to the Financial Statements
For the year ended December 31, 2021

2. Significant accounting policies *(Continued from previous page)*

Financial instruments

The Foundation recognizes its financial instruments when the Foundation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with Section 3840 *Related Party Transactions*.

At initial recognition, the Foundation may irrevocably elect to subsequently measure any financial instrument at fair value. The Foundation has made such an election during the year. Investments have been designated to be subsequently measured at their fair value. Fair value is determined by price quoted in an active market.

The Foundation subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those designated in a qualifying hedging relationship or that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost less impairment. With the exception of financial liabilities indexed to a measure of the Foundation's performance or value of its equity and those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Financial asset impairment

The Foundation assesses impairment of all of its financial assets measured at cost or amortized cost. The Foundation groups assets for impairment testing when there are numerous assets affected by the same factors. Management considers whether the issuer is having significant financial difficulty; whether there has been a breach in contract, such as a default or delinquency in interest or principal payments, and other factors in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Foundation determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Foundation reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Foundation reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of excess in the year the reversal occurs.

Dr. Noble Irwin Regional Healthcare Foundation Inc.

Notes to the Financial Statements

For the year ended December 31, 2021

3. Cash

	2021	2020
Petty cash and float	1,134	747
General bank account	177,482	146,749
Restricted cash held in security cash accounts	135,573	163,677
Restricted cash held in bank accounts	2,604,738	1,041,855
Restricted Sandhills Credit Union GIC - Maturing January 2022, 0.75% interest (2020 - matured January 2021, 1.30% interest)	202,593	200,000
Restricted Sandhills Credit Union GIC - Maturing January 2022, 0.60% interest (2020 - matured January 2021, 0.75% interest)	201,496	200,000
GIC earning rate of return based on index-linked investment return, matured December 2021	-	150,000
GIC earning rate of return based on index-linked investment return, matured December 2021	-	150,000
Total cash instruments	3,323,016	2,053,028
Less balances with maturity dates beyond three months, shown as marketable securities	-	(300,000)
Less balances included in restricted cash	(2,574,298)	(1,605,533)
	748,718	147,495

Investment income from GIC's earning a rate of return based on index-linked investments is not recorded until maturity due to the variable nature of the investment.

4. Restricted cash and other assets

The Foundation holds various instruments that are externally restricted and to be held as permanent contributions or to be used on for specific expenditures depending on various arrangements. These amounts are included in the endowment and externally restricted funds.

	2021	2020
Restricted funds are comprised as follows:		
Endowment fund	2,036,228	1,827,814
Externally restricted fund	4,197,684	3,513,951
	6,233,912	5,341,765
Restricted funds are supported as follows:		
Restricted cash	2,574,298	1,605,533
Marketable securities	-	300,000
Other current assets	14,211	15,701
Tangible capital assets	298,696	321,794
Investments	3,346,707	3,098,737
	6,233,912	5,341,765

The Foundation has the ability to charge the restricted fund up to 20% of restricted donations collected within a year, for the purpose of funding fundraising and administration expenses. These charges are reflected as transfers within the equity balances.

Dr. Noble Irwin Regional Healthcare Foundation Inc.

Notes to the Financial Statements

For the year ended December 31, 2021

5. Accounts receivable

	2021	2020
Accounts receivable	11,565	7,000
Goods and Services tax receivable	4,743	4,095
Accrued interest receivable	2,646	3,966
Canadian emergency wage subsidy receivable	-	11,351
	18,954	26,412

6. Tangible capital assets

	Cost	Accumulated amortization	2021 Net book value	2020 Net book value
Land	35,000	-	35,000	35,000
Buildings	582,268	325,185	257,083	277,326
Equipment	69,626	63,013	6,613	9,468
	686,894	388,198	298,696	321,794

7. Investments

Investments are recorded at fair value and have a cost of \$2,827,084 (2020 - \$2,716,022).

	2021	2020
Fixed income	1,007,406	1,502,781
Equity investments	2,339,301	1,596,009
	3,346,707	3,098,790

Investment income from GIC's earning a rate of return based on index-linked investments is not recorded until maturity due to the variable nature of the investment.

8. Accounts payable and accruals

	2021	2020
Accounts payable	38,831	39,398
Source deductions payable	5,936	10,121
Accrued vacation pay and salaries payable	49,809	2,562
Pension payable	4,197	3,712
PST payable	-	69
	98,773	55,862

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Notes to the Financial Statements
For the year ended December 31, 2021

9. Commitments

Commitments include the intent to gift funds to hospitals within the Cypress Health Region for purchases of medical equipment. The Foundation has the following commitments as of December 31, 2021:

- \$ 350,000 Digital Mammography equipment for Swift Current facility
- \$ 166,000 X-Ray upgrade for the Cabri facility
- \$ 150,800 Laparoscopic tower equipment for the Swift Current facility
- \$ 70,000 Digital X-Ray upgrade for Leader facility
- \$ 70,000 Digital X-Ray upgrade for Maple Creek facility
- \$ 70,000 Mental health beds for the Swift Current facility
- \$ 27,000 Cell imagery for the Swift Current facility

The commitments become due once the purchases have been made by the institutions, which has not yet occurred.

10. Interfund transactions

During the year, the Foundation transferred \$92,435 (2020 - \$74,000) from the Restricted Fund and \$15,000 (2020 - \$30,000) from Endowment fund to the Operating Fund to cover the general costs of the operations.

11. Pension

Employees of the Foundation participate in the retirement plan of the Saskatchewan Healthcare Employees' Pension Plans (SHEPP) which is a healthcare specific defined benefit plan. The Foundation's financial obligation to the plan is limited to making required payments to match amounts contributed by employees for current services. Pension expense for the current year amounted to \$24,981 (2020 - \$15,665).

12. Financial instruments

The Foundation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Foundation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation enters into investment transactions denominated in various currencies for which the related revenues are subject to exchange rate fluctuations. As at December 31, 2021, the following items are denominated in non-Canadian currency:

	2021	2020
	CAD\$	CAD\$
Cash - US	33,021	59,177
Equities - International	824,136	691,847
Equities - US	675,370	262,325
Fixed income - International	389,170	279,749

Dr. Noble Irwin Regional Healthcare Foundation Inc.
Notes to the Financial Statements
For the year ended December 31, 2021

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument may be adversely affected by a change in the interest rates. In seeking to minimize the risk from interest rate fluctuations, the Foundation manages exposure through its normal operating and financing activities. The Foundation is exposed to interest rate risk primarily through its marketable securities and investments.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or foreign currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation's investments in publicly-traded securities and corporate bonds exposes the Foundation to price risk as these investments are subject to price changes in an open market due to a variety of reasons including changes in market rates of interest, general economic indicators and restrictions on credit markets.

13. Capital management

The Foundation's objectives, when managing capital are to safeguard its ability to continue as a not-for-profit organization in an effort to carry out its mission. Capital consists of fund balances including restricted funds. The foundation is subject to externally imposed restrictions relating to restricting funds including endowments.

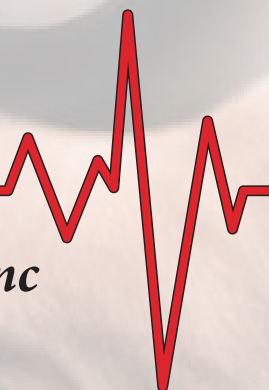
14. Government Assistance

In response to the global outbreak of COVID-19, the federal government of Canada introduced the Canada Emergency Business Account (CEBA), Canada Emergency Wage Subsidy (CEWS) and the Canada Emergency Rent Subsidy (CERS) programs to help organizations retain their employees and properties. These subsidies require complex calculations to determine the eligibility and amounts of the subsidies. At the date of release of these statements, there is uncertainty around the Government of Canada's review process with regards to these programs and it is possible that amounts claimed could be adjusted and require repayment in the future. As at the release of these financial statements, the Organization has applied for \$17,555 of CEWS related to this period. The full amount of CEWS has been received.

Serving Healthcare Facilities in these Communities:

Cabri
Climax
Eastend
Gull Lake
Herbert
Hodgeville
Leader
Mankota
Maple Creek
Ponteix
Shaunavon
Swift Current
Vanguard

Dr. Noble Irwin Regional Healthcare
FOUNDATION *Inc*



"Keeping Healthcare Strong in Southwest Saskatchewan!"

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